

Diehl Defence GmbH & Co. KG Postfach 10 11 55, 88641 Überlingen

ICPE SA Bucuresti 313 Splaiul Unirii 030138 BUCURESTI RUMÄNIEN

12.01.2018 Date Herr Lechner +49 (7551) 892241 +49 7551 89-72241 Expert Phone Fax

E-mail

eugen.lechner@diehl-defence.com

Supplier rating 2017

Dear Sir or Madam,

Even technologically excellent products must face up to global competition. In order to be successful in this global competition, we need innovative quality-conscious and reliable suppliers.

To achieve the required transparency on our suppliers, we maintain a supplier rating system. Based on the key data for quality and adherence to delivery dates, suppliers are rated in the categories L1, L2 or L3.

For the Company, the rating for 2017 is as follwos:

Supplier rating:	1,0	L1	green
Quality score:	100	QZa	green
Adherence to delivery	100%	LTa	green

In the period under review, we were very satisfied with your deliveries and look forward to continuing our very good cooperation.

This rating is based on the following calculations:

1. The quality score (QZ) is calculated by allocating weighting factors based on the quality of your deliveries

$$QZ = \frac{f_1 + f_2 + ... + f_n}{C_n}$$

Where:

QZ quality score

weighting factor for delivery lot 1 f_1 = weighting factor for delivery lot 2

weighting factor for the nth delivery lot f_n

number of lots delivered in the period under review



The quality scores determined lie between 1 (major shortcomings) and 100 (no shortcomings).

Supplier rating:

```
QZ from 96 to 100 = A supplier rating (QZa) (green)
QZ from 90 bis < 96 = B supplier rating (QZb) (yellow)
QZ from 1 bis < 90 = C supplier rating (QZc) (red)
```

2. Calculation of key figure for adherence to delivery dates (LT)

All deliveries received by DBD within +/-7 workday, calculated from the agreed date of delivery, are rated as meeting the delivery date.

Supplier rating:

```
LT > 90 A-Supplier(LTa) (green)
LT 80 to 90 B-Supplier(LTa) (yellow)
LT < 80 C-Supplier(LTa) (red)
```

3. Calculation of supplier rating (L)

The supplier rating is calculated on the basis of the quality score and the key figure for adherence to delivery dates.

The two key figures are classified by allocating calculation values (green=1, yellow=2 und red=3).

The supplier rating is calculated in this basis, weighted in a ratio of 2/3 (quality) to 1/3 (adherence to delivery dates).

```
L = (2*QZ + LT) / 3
```

Supplier rating:

```
L < 1,5 L1-supplier (green) L 1,5 - 2,5 L2-supplier (yellow) L > 2,5 L3-supplier (red)
```

Sincerely yours,

Diehl Defence GmbH & Co. KG

Diehl Defence GmbH & Co.KG, Headquarters: Überlingen, Commercial Register: Freiburg i.Br.HRA 581075

Personally liable partner: Diehl Defence Verwaltungs-GmbH, Überlingen, Commercial Register: Freiburg i.Br. HRB 581694 Management: Dipl.-Kfm. Claus Günther, Dipl.-Betriebsw. (BA) Thomas Bodenmüller, Dr.rer.nat. Rainer Kroth, Dipl.-Ing. (BA) Helmut Rauch